



## Whole System Integrated Care Workshop

17<sup>th</sup> July 2013







Wednesday 17<sup>th</sup> July, Coin Street Community Builders Centre 108 Stamford St, South Bank, London, SE1 9NH

- 09.30 10.00 am Registration and refreshments
- 10.00 10.20 amWelcome, introduction and aimsGeoff Alltimes, Integrated Care Lead, Local Government Association<br/>Rachel Bartlett, Head of Out of Hospital Service Transformation, NHS London<br/>Simon Morioka, Director, Integrating Care
- **10.20 10.45 am** Initial discussion Survey findings / where are we now
- 10.45 11.15 am"Making integrated care a reality"Sir John Oldham, Chair, Independent Commission on Whole Person Care
- 11.15 12.15 pm Round-table discussions
- 12.15 12.55 pm Feedback and Q&A with expert panel
- 12.55 1.00 pm Wrap up and next steps
- 1.00 2.00 pm Lunch and networking





## Welcome, introduction and aims

Geoff Alltimes, Integrated Care Lead, Local Government Association Rachel Bartlett, Head of Out of Hospital Service Transformation, NHS London Simon Morioka, Director, Integrating Care





- The LGA Whole System Integrated Care and Support Project involves developing a package of support for health and local authority system leaders:
  - 8-12 short 'value case' summaries of the different whole system models and interventions of integrated care and support based on existing evidence and literature
  - An integrated care toolkit to help local areas understand the impact of best practice models of integrated care and support on outcomes, cost and individual patient journey through the system
- This is an opportunity for you to be as specific as you can about what will help you with the challenges you may have faced in your integration work so far
- We want to keep working with you to refine the toolkit

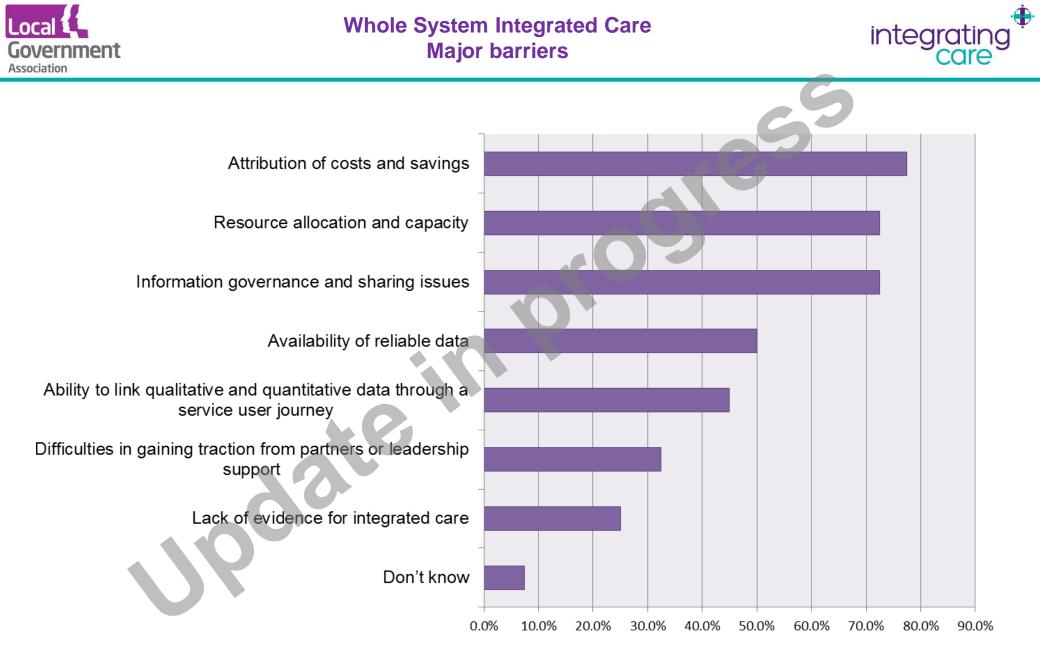




We sent out a short survey to gain an understanding of where different localities are up to in their current progress with integrated care initiatives across the country.

- 56% of respondents feel that there is a clear and shared understanding of how integration will deliver better quality outcomes
- 40% feel that they are **not** able to quantify either the financial costs or the savings of integration

• 40% of respondents working on an integrated care initiative felt that they have a clear process in place to engage local people and service users in co-design and delivery







We asked what would be most useful to obtain from an integrated care value case study?

- 61% felt a persuasive case for integrated care in terms of financials / outcomes / service user experience would be most important
- 35% wanted to gain an understanding of what the value case study site is measuring in terms of value and impact
- 30% would look for evidence of adding value through new services





We asked what would be most useful to have in an integrated care toolkit?

• 50% felt the most useful thing would be a review of the financial implications of integrating services and how to understand whether this represents a sustainable business model

• 36% felt that some defined measures for understanding cost, outcomes, activity and individual flow through the health and social care system would be important

26% wanted to see a "roadmap" for overall development of integrated care





This workshop will explore

Progress made and challenges faced when implementing integrated care Explore what information would enable change Explore the principles, functions and features of a toolkit

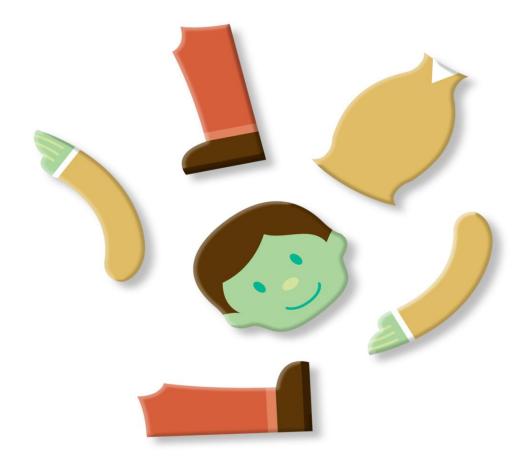




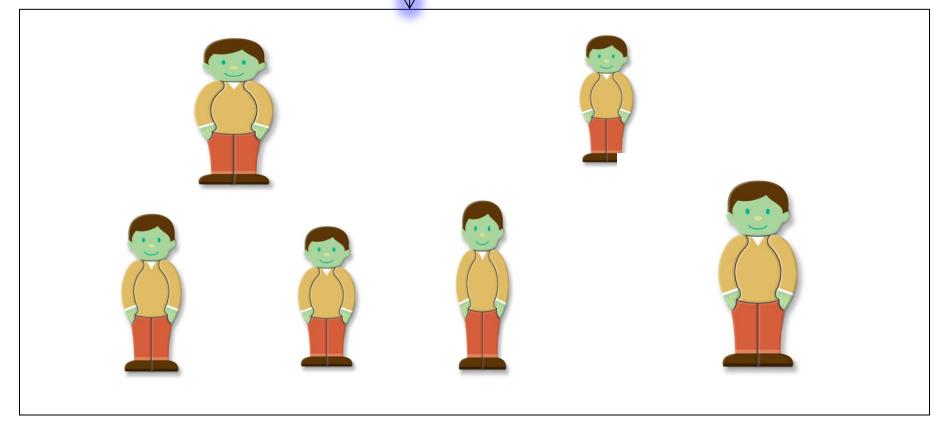
## Making integrated care a reality

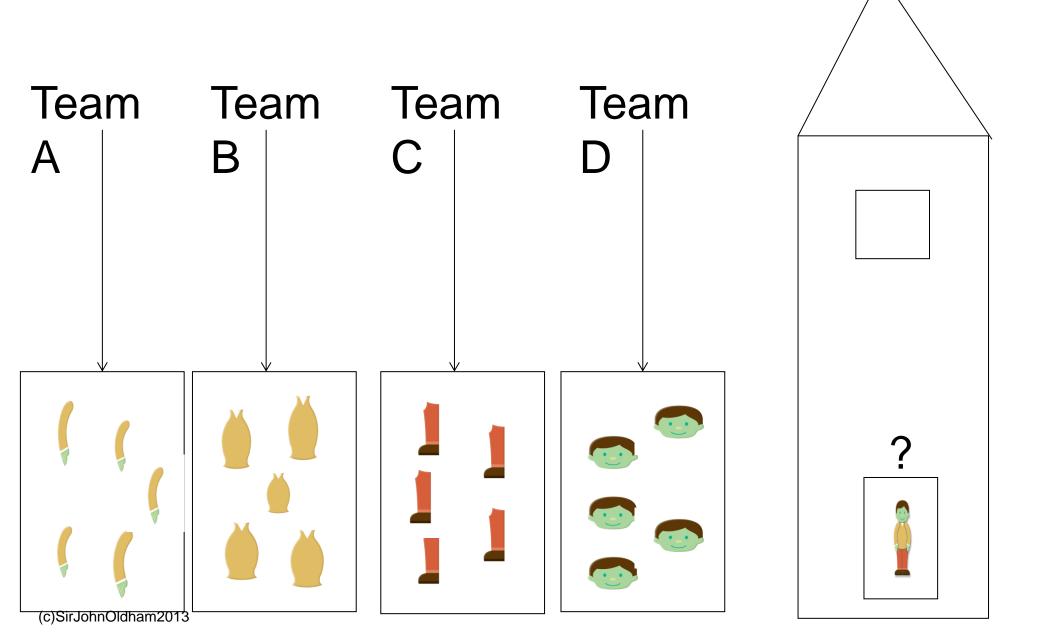
Sir John Oldham, Chair, Independent Commission on Whole Person Care





## Integrated neighbourhood Care Team





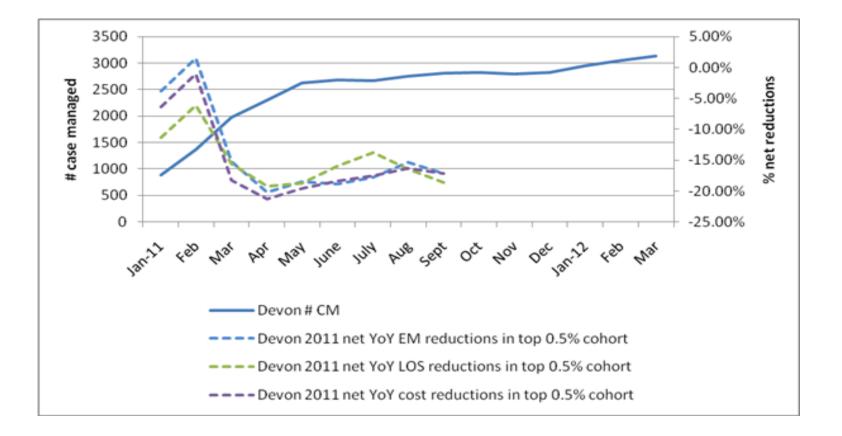
## Primary drivers

- Systematic risk profiling of population
- Integrated locality care teams including social care, community services, allied health professionals and general practice
- Maximising number of patients who can self manage through systematic transfer of knowledge, and care planning

## LTC Development Programme

- 30 million coverage
- Earlier results than expected; Liverpool, Leeds, Warwickshire, Solihull, Isle of Wight, (Greenwich) etc
- Milestone markers indicating significant wave of further achievement within 6 months ... If

## Top 0.5% Cohort -Rolling impact

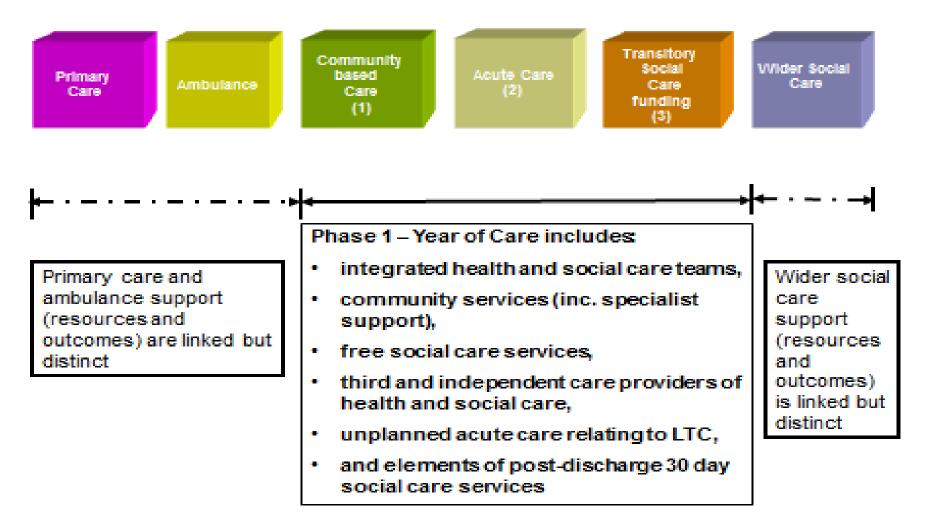


## Early results

- Reduced unplanned admissions by 25.8% and length of stay by 25.6% - Liverpool
- Reduced unplanned admissions by 15.7% and length of stay by 12.1% Sheffield
- Reduced unplanned admissions by 9.5% and length of stay by 1.2% Solihull
- Reduced unplanned admissions by 13.9% and length of stay by 13.6% Devon
- Reduced admissions to nursing homes by 36% and saved 900k on social care budget. Greenwich

### Scope of the Year of Care Funding Model

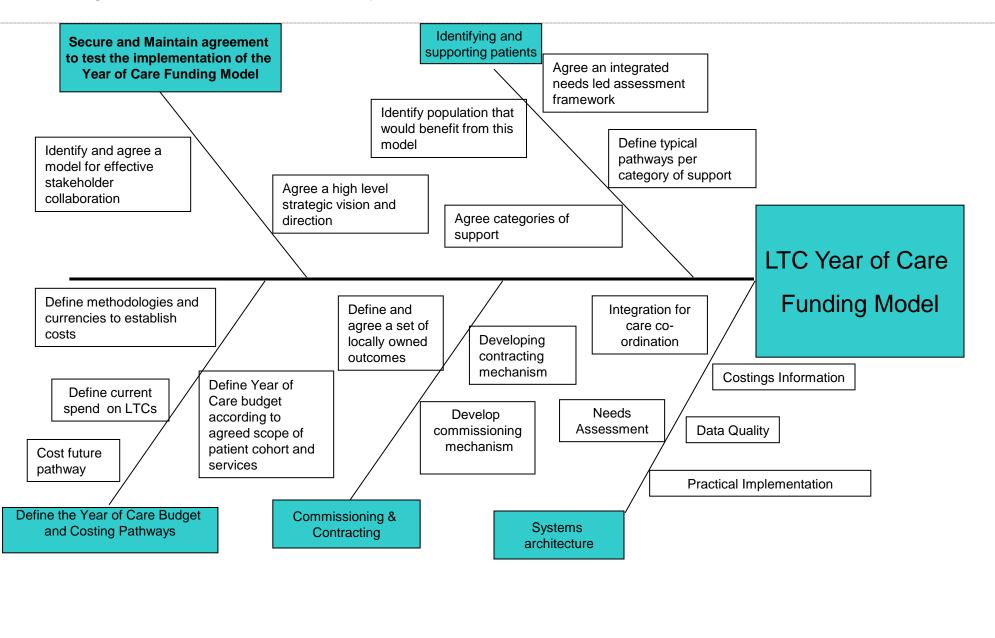
#### Illustration of initial scope



## 3 key elements

- Identifying people with multiple LTCs and defining support system
- Developing costed pathways of need
- Commissioning and contracting of the model

Achieving the future state – Primary Drivers







# "The future isn't what it used to be"

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- 'Business case +'
- Aims to provide quality evidence of:
  - ✓ Improvement in one or more health and care outcomes
  - ✓ Improvements to service user experience
  - ✓ Financial savings
- Includes lessons learned on:
  - ✓ Commissioning integrated services
  - ✓ Resource allocation and incentive structures across the system
  - ✓ Evidential base and outcomes
  - ✓ Other information relevant to making integrated care successful





#### Models of integration

- ✓ Pathway / patient focus
- ✓ Evidence base
- ✓ Interventions and targeted outcomes
- ✓ Commissioning frameworks
- ✓ Provider networks

#### Key enablers

- ✓ Governance
- ✓ Workforce development
- ✓ Information Technology
- ✓ Performance Management
- ✓ Service User Engagement
- ✓ Change Management

- Evidence of impact
  - ✓ Patient experience
  - ✓ Professional experience
  - ✓ Quality and safeguarding
  - ✓ Clinical outcomes
  - ✓ Public value
  - ✓ Costs
  - ✓ Timescales





#### **Principles**

- User-friendly & accessible
- Evidence-based
- Facilitates engagement
- Builds understanding & knowledge
- Informs decision making

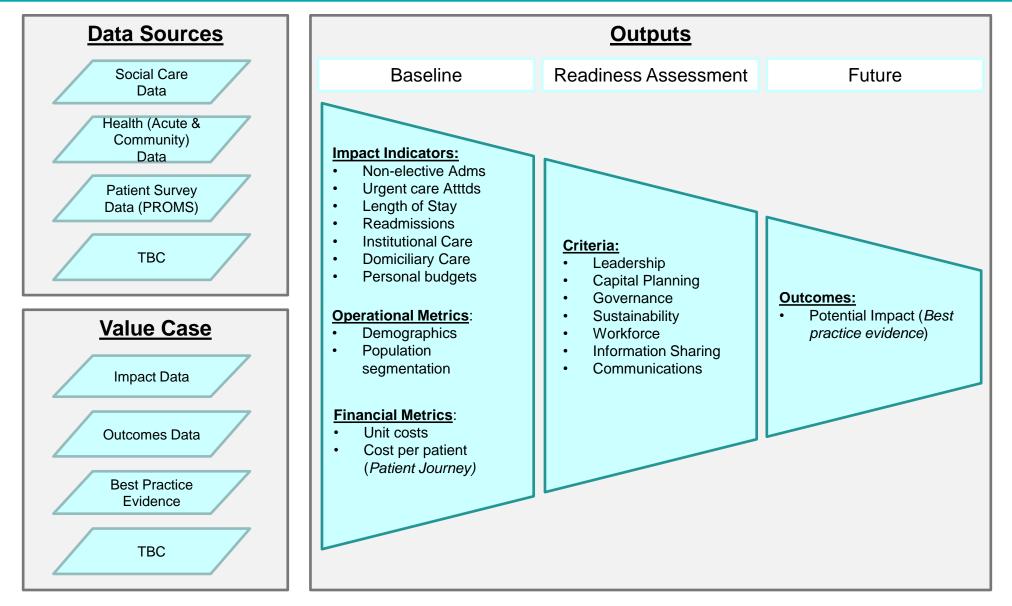
#### **Features**

- Pre-populated datasets
- Cross-organisational capture of potential inputs and outputs
- Qualitative and quantitative measures
- Ability to generate local scenarios
- Ability to update dynamically as initiatives are progressed



#### Whole System Integrated Care Outline contents – Integrated Care Toolkit





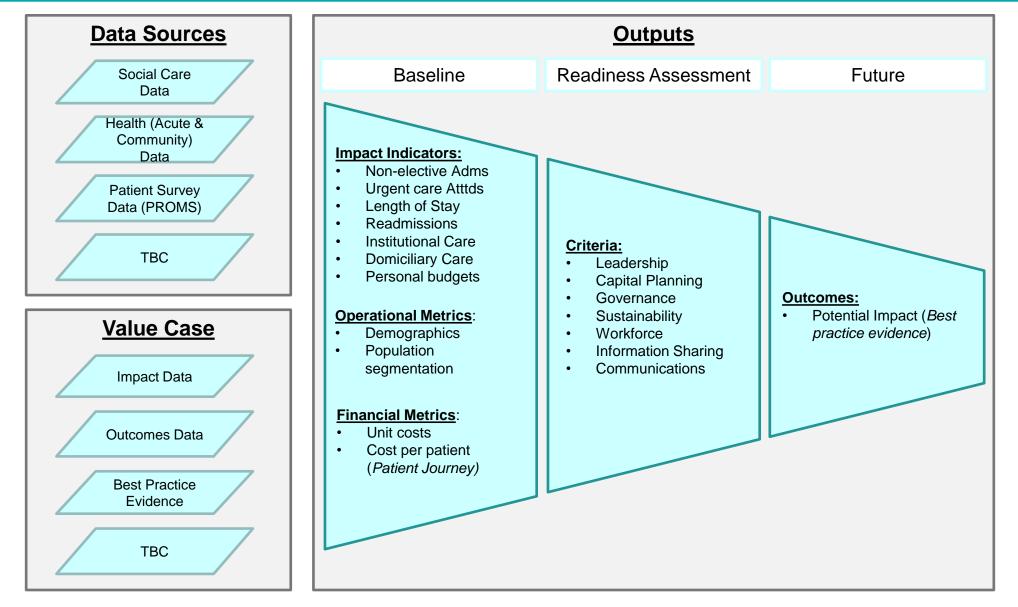




- What are the key barriers and challenges to integration you are facing?
- How might value cases and a toolkit support you in overcoming these?
- Who are the different audiences these need to address?
- How should we tailor support for each of these groups?











- What are the information requirements to support your work?
- What are the top 3 pieces of insight that would help you to change the system and through this the quality of care?
- How might we address current gaps?





## Plenary session Feedback and Q&A

Sir John Oldham, Chair, Independent Commission on Whole Person Care Rachel Bartlett, Head of Out of Hospital Service Transformation, NHS London Dr Hugh Griffiths, Former National Clinical Director for Mental Health (England) Peter Colclough, Former CEO of the Torbay Care Trust / Director of Adult Social Services for Torbay





Informed and guided by national and local partners

July 2013 Requirements gathering

August 2013 Value case development

September 2013 Initial Value cases published

> October 2013 Toolkit finalised

November 2013

Toolkit testing and roll out

December 2013

Final report